

JULY 1, 2020 ~ JUNE 30, 2021

# A Year to Remember

# IMPACT



Fiscal Year 2021 was filled with uncertainty and unprecedented challenges. The COVID-19 pandemic forced us to face unexpected losses, re-evaluate our priorities and thoughtfully determine how best to serve the most vulnerable members of our community. We learned to “pivot.”

We tackled challenges successfully and had a positive impact by:

- keeping our residential clients healthy, learning and busy;
- serving outpatient clients remotely;
- helping parents and students overcome school, substance abuse and mental health hurdles;
- reframing our fundraisers into virtual events, and
- providing a safe space to house our

Winter Freeze Shelter guests.

This fiscal year also brought some significant leadership changes, including the naming of Tammy Kruse as President, Emily Eckman as Chief Financial Officer, Melissa Mackrella as

Director of Residential Services and Operations,

Lisa Leach as Maintenance Director and Terra Crews as Development Director.

Some high-profile highlights: We opened our Substance Abuse Treatment Center for girls at the Ronald C. Mulholland Juvenile Center — the first in the state. In February, Kayleigh, a Transitional Living Program client at McCrary



McCrary Center resident Kayleigh shows off her signature pasta sauce.

Center, was featured in a U.S. Department of Education roundtable with Sen. Joe Manchin III. In April, we were featured in TIME magazine along with other local agencies as part of a photo essay by our friend, photographer Rebecca Kiger, who documented the struggles faced by people experiencing homelessness in Wheeling during COVID.



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87 15th Street, P.O. Box 6041  
 Wheeling, WV 26003  
 304-233-9627 | 800-977-8918

Through it all, **YOUR IMPACT** has been felt. You clothed children. You loved your neighbors in need. You supported frontline workers. Your generosity will have a ripple effect in this community. **Thank you for your support!**

# LEADERSHIP

YOUTH SERVICES SYSTEM INC.  
FOUNDED 1974

MISSION: TO CREATE BETTER FUTURES FOR  
CHILDREN, FAMILIES AND OUR COMMUNITY.



Robert J. Gaudio sings on video for the 2020 Wheeling SleepOut - Home for the Holidays.



Matt Porter picks up his takeout meal at the Virtual Good Samaritan Tribute Dinner in 2020.

## FY 2021 BOARD OF DIRECTORS

**E. Marc Abraham**

**Missy Ashmore**

**Rick Davis**

**Darryl Clausell**

**Meredith Dailer**

**Robert J. Dobkin**  
*Chair*

**Ralph Edwards**

**Emily S. Fisher**

**Emily Freeman-Waters**

**Robert J. Gaudio**

**Cynthia Morrison**

**Alex Nagem**  
*Vice Chair*

**Justin Pastorius**  
*Finance Committee Chair*

**Matt Porter**

**Dion Scripture**

**Zak Zatezalo**  
*Secretary*



The YSS Emeritus Board members met at Generations Pub just before COVID-19 shut things down. Pictured from left are YSS President Tammy Kruse, Emeritus Board members Tom Burgoyne, Ron Klug and Joan Stamp, Youth Opportunities Unlimited employee Savannah Hudson, Emeritus Board members George Spillers and Brenda Thomas, Recovery Homes resident Mike C., Emeritus Board member John Nanny, CEO John Moses and Emeritus Board member Susan Hogan.

## YSS EMERITUS BOARD

**Rev. Gary Beale**

**Linda Bordas**

**Tom Burgoyne**

**Darrell W. Cummings**

**Sherry Hearne**

**Susan C. Hogan**

**Ron Klug**

**Jay T. McCamic**

**John Nanny**

**Wayne Smith**

**George Smoulder**

**George Spillers**

**Brenda Thomas**

**Rob Vani**

**Gerald Wilhelm**

**Joan Stamp**



# LEADERSHIP



## MESSAGE FROM THE PRESIDENT

Donating is more than just spring cleaning, decluttering or, as my grandmother would say – redden’ up. It can have an emotional impact.

You grieve as you pack items from your loved one’s closet. Your heart overflows as you unload the sofa where you snuggled with your baby from the day you both came home from the hospital. You experience joy dropping off your dorm fridge and futon following commencement.

On the flip side, the recipient of your donations is elated with the opportunity for a new coat, a warm blanket, or a washer and dryer. Imagine the weight removed from the shoulders of a parent when they can give their children new shoes or their own beds.

We are grateful to be the conduit for your donations and to bear witness to the ripple effect created by your generosity. Thank you for being a blessing to others.



**Tammy Kruse**

## MESSAGE FROM THE CEO

Are the ripples set in motion by a pebble dropped effortlessly in a pond less significant than the enormous splash of a boulder?

I think the answer is best captured in the gratitude of the 16-year-old featured on page 8 to the adults whose caring meant so much to her. Relationships are powerful, and oftentimes how the ripples of those experiences touch another’s heart is unknown.

I thank all of my co-workers for their dedication, their patient perseverance and their willingness to shoulder seemingly impossible challenges.

I thank all who support our mission — grantors and individuals who believe in our efforts and trust our stewardship with their gifts of time, talent or treasure.

I hope you will join me in the knowledge that Mother Teresa spoke the truth when she said: “I alone cannot change the world, but I can cast a stone across the waters to create many ripples.”

**John Moses**

## FY 2021 YOUTH SERVICES SYSTEM FINANCIAL REPORT

EXPENSES	FY2021	FY2020
Salaries & Benefits	6,894,463	7,006,030
Utilities	290,906	313,714
Supplies	2,382,663	1,625,860
Other	1,924,694	2,159,373
<b>Total</b>	<b>11,492,726</b>	<b>11,104,977</b>

REVENUES	FY2021	FY2020
Government Grants	3,912,315	3,857,762
WV Division of Juvenile Services	3,374,910	2,815,906
Room & Board	1,561,380	1,765,304
Medicaid	1,076,379	938,366
Other Government Funding	237,600	250,623
Donations (Monetary)	1,267,978	914,048
Donations (In-kind)	780,500	533,170
Other Revenues	1,998,674	336,811
<b>Total</b>	<b>14,209,736*</b>	<b>11,411,990</b>

Complete audited financial information for FY20: <https://tinyurl.com/y684sn4n> or scan the code.



SCAN ME



\* Reflects \$1.2 million in federal Payroll Protection Program loan funds

# PROGRAMS

WHOM AND HOW WE SERVE

## TRANSITIONAL LIVING PROGRAM

- 36 McCrary Center Apartments
- 36 Tuel Transitional Living Training Center
- 49 In the Community

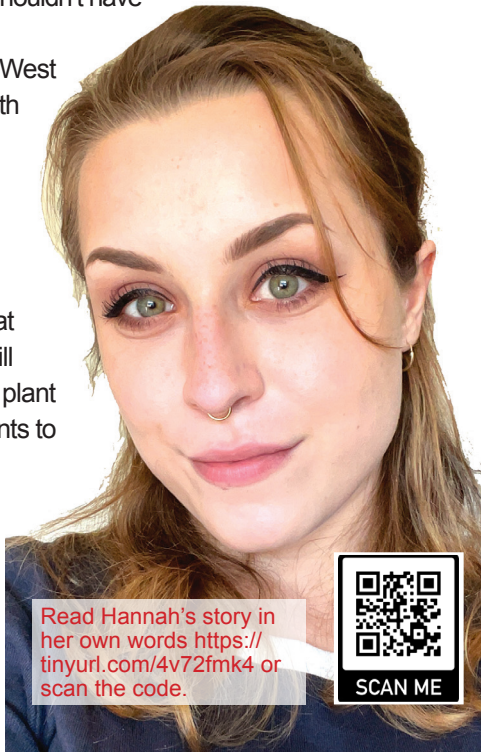
121 Youth Served

## A WVU Grad Reflects

Hannah was thrust into homelessness when she was a Wheeling Park sophomore. YSS Transitional Living Program staff helped her navigate high school, apply for college, get an after-school job and connect with social services available to her once she turned 18. She said: "(Director Pam Jeffers) helped me find stability amongst all of the custody chaos that happened in high school and helped me maneuver a lot of the paperwork that I shouldn't have had to do for myself."

Hannah graduated from West Virginia University in May with a bachelor's in Biochemistry. During college, she interned in Nashville, was a camp counselor at Greenbank Observatory, received multiple awards and spoke at several conferences. She will enter a master's program in plant pathology next year and wants to pursue a career in forestry.

While at WVU, Hannah kept in touch with Pam for advice and support. "I knew she cared about me a lot so it was nice to have a resource and a friend."



Read Hannah's story in her own words <https://tinyurl.com/4v72fmk4> or scan the code.



Helinski Shelter residents stretch during weekly Oglebay Institute Dance class at the shelter.



## EMERGENCY SHELTERS

- 38 Helinski Shelter (girls)
- 34 Samaritan House (boys)

72 Youth Served

## PROFESSIONAL SERVICES\*

- 13 CAPS Assessment
- 8 Evaluation
- 10 Drug Treatment
- 40 Safe at Home
- 36 Therapy

107 Youth Served

\* Outpatient

## RONALD C. MULHOLLAND JUVENILE CENTER

- 114 Detention Program
- 26 Commitment Program
- 10 Substance Abuse Treatment

150 Youth Served

## PREVENTION SERVICES

- 244 Youth received evidence-based programming
- 928 People attended Impact trainings
- 1722 People attended Impact events (WV Day of Hope, Panel Discussions, Pathways To Prevention Conference, Discover Recovery, et al)

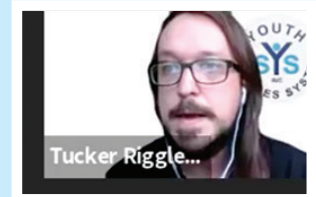
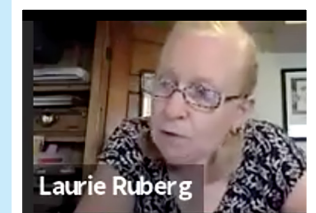
2894 Youth & Adults Served

**Rx Drug Takebacks Results**  
2081 lbs. collected



A community coalition since 2005

Community Impact Coalition member Laurie Ruberg and YSS Youth Intervention Specialist Tyler Riggleman speak via Zoom to participants in the 2021 Discovery Recovery event, which provided information and resources about treatment and recovery to the community.



## Prevention Virtual Views:

- 493 TikTok (prevention messages)
- 418 Discover Recovery



**10,339** Youth & Adults Served in FY21

# PROGRAMS

## COMMUNITY-BASED SERVICES

Youth Opportunities Unlimited program participant Carlee Stewart shows off her 2021 Vision Board. It includes getting good grades, getting her driver's license, spending more time with family, and smiling more.



- 90 Community-based Support (supervised visitation, in-home family support)
- 126 Youth Opportunities Unlimited Employment Program
- 136 Life Skills
- 57 Before- and After-school Care
- 30 Youth Mentoring Network
- 89 Regional Youth Services Center
- 56 Regional Youth and Adult Intervention
- 1478 Community/Professional Trainings
- 4562 Expanded School-based Mental Health Tiers 2 & 3 (see chart below)

**6624 Youth & Parents Served**



Elm Grove Elementary School students Elijah Stouts, left, and Eli Pelley display the valentines they created in the after-care program.

### Expanded School-based Mental Health numbers

Expanded School-based Mental Health coordinators are part of the Community-based Services staff and work with guidance counselors at middle schools to provide additional mental health support for youth and their families.

Tier	Brooke Middle School	Long Drain School	Moundsville Middle School	Oak Glen Middle School	Triadelphia Middle School
Tier 1: Youth receiving universal prevention encounters*	62	7528	1898	3426	**17093
Tier 2: Youth receiving early intervention services	563	77	2789	455	628
Tier 3: Youth referred to intensive treatment	4	1	8	8	9

\* Includes multiple youth encounters through the school year.

\*\* Includes social media interactions



The Ohio County Partners in Prevention Team honored Community-based Services Director Jill Eddy with the Champion of Children Award in April.



# COMMUNITY HELPERS

## A SNAPSHOT OF SUPPORT

### FRIENDS HONOR EACH OTHER

For 10 years, friends Mary Beth Hughes, standing, Karen Recht and Donna Glass, seated, of Wheeling have made monetary gifts to Youth Services System for their birthdays and Christmas. The friends all have downsized and decided they'd rather help others. "There is such a need. We decided years ago that making a donation was a better way to honor each other than buying gifts," they said. They also donate to the Sophie Moses Free Store. They chose YSS because of the wide range of people the agency serves and their belief in the mission. (Photo taken post-vaccination.)



### ART WITH A HEART

Adam Mick, pastor of Covenant Community Church - C3 and talented photographer, teamed with Mugshots coffee shop to sell prints of Wheeling landmarks and donate each month's proceeds. The Winter Freeze Shelter received the first donation, accepted by Communications Director Betsy Bethel-McFarland.



### IN MEMORY OF ROBBIE CLAYTON



Main Street Bank held a clothing and supply drive for the Winter Freeze Shelter in memory of Robbie Clayton. In addition, Main Street Bank employees made monetary donations that were matched by the bank. Pictured delivering the check are from left, Robbie's parents Rob and Renee, sister Loran, Nick Sparachane of Main Street Bank and Terra Crews, YSS Director of Development.

### LIONS IN WINTER

The Ohio County Virtual Lions Club started up with a ROAR during the COVID-19 pandemic. After learning our Winter Freeze Shelter guests would have daily access to showers for the first time, the club decided to collect towels as one of its first major service projects. The community came together and surpassed the Lions' goal of 1,000 towels. Pictured from left are Lion and YSS employee Marisa Scott, and Lions Jennie Berdine, Matt Rafa and Kevin Carroll.





# FAMILIES & ADULTS



## TEMPORARY EMERGENCY HOUSING FOR FAMILIES

- 105 Parents and children assisted with homelessness prevention
- 20 Parents and children assisted with obtaining permanent housing

## WINTER FREEZE SHELTER

- 194 Individual guests sheltered
- 28 Average number guests per night
- 20 Individuals assisted with obtaining permanent housing
- 16 People transported by bus to family or friends for help

**“A single working mother of two children, ages 2 and 3, said:** There have been many instances where I have been unable to go into work due to COVID or having to quarantine. I do not know where we would be if it wasn't for all the generous help we have been able to receive from YSS when in need. I am beyond thankful and will forever be appreciative that there are programs like this that exist for families that may need it. God bless you all and thank you!



Dylon and Baby Chewbacca check into the Winter Freeze Shelter in December 2020. Through a partnership with the City of Wheeling and in accordance with COVID safety protocols, YSS operated the shelter for the first time at the former Hillcrest facility in Wheeling, where guests had daily access to showers and double rooms instead of dorm-style quarters. The arrangement was deemed a success.

## YSS RECOVERY HOMES

Long-time Lazarus and Mary & Martha House Director Patrick Condron retired on his 70th birthday, June 15, 2021. Pat believed in the healing power of breaking bread together. He taught us that addiction is a disease of loneliness and recovery happens in community. We wish new director Nic Cochran all the best as he continues to broaden the impact of the YSS Recovery Homes. Godspeed, Pat!



- 19 Lazarus House Residents
  - 18 Mark's House Residents
  - 15 Mary & Martha House Residents
- 
- 52 People Served

**“The best part was no one gave up on me; what Father Pat and Nic did to help me I can never repay in this lifetime. They gave me my life back and helped me out more than they know.** Kenny J., Lazarus House graduate

# EMPLOYEES

171 Full- and Part-Time Staff as of 6.30.21

## YOUTH OPPORTUNITIES UNLIMITED (YOU)

**Who:** Cassidy Talamonti  
**What:** Coordinator  
**Why:** Having two teenage daughters and frequent discussions with them about what they want to do when they are older and how they are going to achieve that, I realized that there are probably a lot of older teens and young adults that have never been asked those questions — especially those not successful in our traditional education system. Our intention is to have these conversations, instill hope and show them ways to achieve their goals.



**YSS Impact:** We provide our clients and the community as a whole the opportunity to see a brighter future, achieve their goals, and want more for their children. Every member of the YSS staff has the opportunity every day to make someone's day a little brighter, give a hand up or simply be a friend to someone in need.

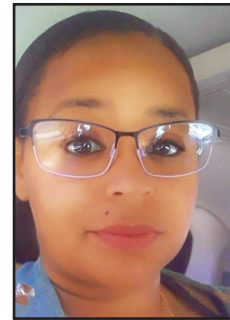
## RECOVERY HOMES

**Who:** Nicholas "Nic" Cochran  
**What:** Director  
**Why:** There has always been a small group of people who never gave up on me, and I'm grateful to give that same opportunity to others with an organization that refuses to abandon the most vulnerable in our community.



## HELINSKI SHELTER

**Who:** Meghan Proctor  
**What:** Residential Supervisor  
**Why:** I enjoy seeing children develop into dependable, happier and confident children. I strive to teach and counsel a child to make choices for better opportunities.



**YSS Impact:** Our doors are open to a variety of opportunities to help others. YSS is not judgmental and shows they really care about the people in our community.

## PROFESSIONAL SERVICES

**Who:** Larry Kutay  
**What:** Licensed Social Worker, Assessment Coordinator  
**Why:** Working with children keeps me young (mentally, at least)



**YSS Impact:** YSS provides a model for the entire community to be good neighbors and give back, to see the light in each of us that sometimes can be hard to recognize.

## RONALD C. MULHOLLAND JUVENILE CENTER

From a handwritten note by a 16-year-old client before discharge from Ronald C. Mulholland Juvenile Center in February.



I'm going to miss you all so much and I'm going to try to stay out of trouble. Thank you so much for trying to help me when I needed it. I never really had an adult that did that for me. ...

Kate Grimes: Thank you for teaching me how to take care of my hair.

Jimmy Worrels: Thank you for buying pink lotion for my hair and making me laugh and smile when you came in.

Marcus Worrels: Thank you for telling all the dad jokes in the world and trying to find different stuff for us to do other than what we normally do.

Tina Norman: Thank you for trying to get stuff through my thick skull.

Libby Bryan: Sorry for screaming and slamming doors in your face, but thank you for looking out for me.

Lynette Banks: Thank you for always being so understanding even when your being a Grinch.

Phil Bledsoe: Thank you for always making us do planned activities to keep us busy.

Sarah Moses: Thank you for all the hugs and taking time out of your life to buy us yarn and that balloon that I let go for my uncle when he died.

Kathy Burch: Thank you for talking to me when you saw I was upset.

Jill Merryman: Thank you for listening to my story I'm going to write and telling me you were on the edge of your seat.

Our 14-member leadership team has a combined  
**218**  
 years of service.



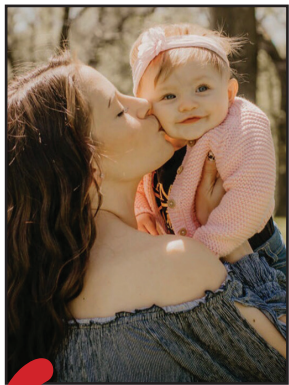
Volunteers  
in FY21 **118**

# VOLUNTEERS



## CHELSEA SCHRAMM - SOPHIE MOSES FREE STORE

**C**helsea Schramm began volunteering at YSS in January 2021 to fulfill her Drug Court community service requirement ordered by Ohio



County Circuit Court Judge David Sims. For two months, Chelsea volunteered 15 hours a week sorting items for the Sophie Moses Free Store, a store filled with clothing, shoes, household goods, books and more donated by community members. Everyone is welcome, and everything is free.

**Aim as high as you like.**

Chelsea Schramm, with 1-year-old Nova

Chelsea's volunteer work may have been court-ordered, but her dedication to recovery and her work ethic quickly became evident. The stakes were high: She wanted more than anything to be reunited with her infant daughter, Nova. At the conclusion of Chelsea's service, YSS hired her as the front desk receptionist.

Chelsea's family and friends, including YSS staff, were in the courtroom the day she graduated from Drug Court and Judge Sims handed Nova to her. Speaking to the court, Chelsea had this advice for others in recovery: "Aim as high as you like, because you CAN do it." She is now a trained Peer Recovery Coach and plans to help others like her.

## NICK MUSGRAVE - YOUTH MENTORING NETWORK

**W**hy did you become a mentor?

I was starting to settle into Wheeling and wanted to give back to my new community in a substantive way. I read a newspaper article about a need for mentors and immediately called YSS to sign up. While admittedly a little impulsive, that was one of the best decisions I've ever made.

**How do you and De'Ronn stay connected through the pandemic?**

De'Ronn and I kept in touch throughout the COVID shutdown and eventually figured out how to play video games online. We played a game called Minecraft that allowed us to explore virtual worlds and build things together. He was very patient while I tried to figure it all out and by the end we had a pretty sweet castle to show for it!

**What impact do you hope to have?**

I hope that I can instill a strong sense of self-confidence that will allow De'Ronn to pursue whatever he wants in life. Being a positive adult role model is a big part of that, but so is encouraging his interests — whatever they may be — and always reminding him that he is good enough. Kids are exposed to a lot of negative energy, but I think that positive affirmations coming from a trusted adult can go a long way in overcoming those.

**What impact has De'Ronn had on you?**

I recognize that this is cliché, but I can't em-



De'Ronn and Nick pause for a picture during a pre-COVID Youth Mentoring Network function.

phasize enough how much of an impact De'Ronn has had on me. Being a mentor is not just a great opportunity to make a positive impact in a community, it's also incredibly fun and rewarding. Even just a rainy afternoon of Monopoly can mean a lot to both the mentee and the mentor. I am so grateful to De'Ronn's mother, the Youth Mentoring Network and the rest of the YSS family for being such an outstanding and supportive team to work with. It truly takes a village, and I'm so glad De'Ronn has this one behind him.

**Kids are exposed to a lot of negative energy, but I think that positive affirmations from a trusted adult can go a long way in overcoming those.**

Nick Musgrave

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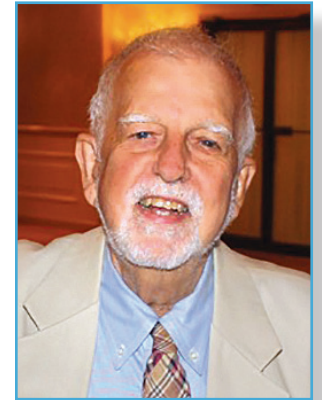
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## THE IMPACT OF BILL HOGAN

Jan. 26, 1929 - Nov. 4, 2020

William "Bill" Hogan has been a friend to the downtrodden, broken-hearted and forgotten for decades. Although he didn't have the answer to West Virginia's drug epidemic, he believed the faith community would be a good place to start. He met with church bishops and other faith leaders and laid the bedrock for the Faith Team of the YSS Community Impact Coalition, which then led to the creation of the annual WV Day of Hope.



Through the Albert Schenk III & Kathleen H. Schenk Charitable Trust, Bill and his family have led the way in creating and bolstering services and programs at YSS and throughout the area, including the Winter Freeze Shelter and the new Substance Abuse Treatment Program at the Ronald C. Mulholland Juvenile Center. In 2016, Bill was awarded the WV Spirit of Philanthropy Award, nominated by YSS. In our nomination, we wrote: "What distinguishes Bill Hogan is his interest, engagement with others and his empathy. He brings people together. He helps garner resources and support for projects, and he works to enable projects and people to grow and thrive."

The ripples of Bill's work with the Peace Corps, with Northwood Health Systems, with the Schenk Trust and the Impact Coalition Faith Team will be felt for generations. We know we are not alone when we say we miss his ponderings, earnestness, good humor and generous spirit.